



Software Engineering Principles

The TriBITS Lifecycle Model

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TriBITS Lifecycle Model 1.0 Document

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TriBITS Lifecycle Model

Version 1.0

**A Lean/Agile Software Lifecycle Model for Research-based Computational
Science and Engineering and Applied Mathematical Software**

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Motivation for the TriBITS Lifecycle Model



Overview of Trilinos

- Provides a **suite of numerical solvers**, **discretization methods** and **support utilities** to support predictive simulation.
- Provides a **decoupled and scalable development environment** to allow for **algorithmic research** and **production capabilities** => “**Packages**”
- Mostly **C++** with some **C**, **Fortran**, **Python** ...
- Advanced **object-oriented** and **generic C++** ...
- Freely available under **open-source BSD** and **LGPL** licenses ...

Current Status

- Current Release Trilinos 11.0

Trilinos website

<http://trilinos.sandia.gov> (soon to be <http://trilinos.org>)



Obstacles for the Reuse and Assimilation of CSE Software

Many CSE organizations and individuals are adverse to using externally developed CSE software!

Using externally developed software can be as risk!

- External software can be hard to learn
- External software may not do what you need
- Upgrades of external software can be risky:
 - Breaks in backward compatibility?
 - Regressions in capability?
- External software may not be well supported
- External software may not be support over long term (e.g. KAI C++)

What can reduce the risk of depending on external software?

- Apply strong software engineering processes and practices (high quality, low defects, frequent releases, regulated backward compatibility, ...)
- Ideally ... Provide long term commitment and support (i.e. 10-30 years)
- Minimally ... Develop **Self-Sustaining Software** (open source, clear intent, clean design, extremely well tested, minimal dependencies, sufficient documentation, ...)



Background

TriBITS, Lifecycle Models, Lean/Agile



TriBITS: Tribal/Trilinos Build, Integrate, Test System

- Based on Kitware open-source toolset CMake, CTest, and Cdash developed during the adoption by Trilinos but later extended for VERA, SCALE and other projects.
- Built-in CMake-based package architecture support for partitioning a project into 'Packages' with carefully regulated dependencies with numerous features including:
 - Automatic enabling of upstream and downstream packages (critical for large projects like Trilinos, SCALE, and CASL)
 - Integrated MPI and CUDA support
 - Integrated TPL support (coordinate common TPLs across unrelated packages, common behavior for user configuration, etc.)
 - Removal of a lot of boiler-plate CMake code for creating libraries, executables, copying files, etc. ...
- Powerful TRIBITS_ADD_[ADVANCED]_TEST(...) wrapper CMake functions to create advanced tests
- Integrated support for add-on repositories with add-on packages.
- TribitsCTestDriver.cmake testing driver:
 - Partitioned package-by-package output to CDash and reporting on a package-by-package basis
 - Failed packages don't propagate errors to downstream packages
 - Integrated coverage and memory testing (showing up on CDash)
 - Nightly and continuous integration (CI) test driver.
- Pre-push synchronous CI testing with the Python checkin-test.py script
- In addition: TribitsDashboardDriver system, download-cmake.py and numerous other



Defined: Life-Cycle, Agile and Lean

- Software Life-Cycle: The processes and practices used to design, develop, deliver and ultimately discontinue a software product or suite of software products.
 - Example life-cycle models: Waterfall, Spiral, Evolutionally Prototype, Agile, ...
- Agile Software Engineering Methods:
 - Agile Manifesto (2001) (Capital 'A' in Agile)
 - Founded on long standing wisdom in SE community (40+ years)
 - Push back against heavy plan-driven methods (CMM(I))
 - *Agile Design*: Simple design, continuous incremental (re)design and refactoring as new features are developed and software is reused.
 - *Agile Quality*: Keep defects out using Test Driven Development (TDD), unit tests, collaborative development.
 - *Agile Integration*: Software needs to be integrated early and often.
 - *Agile Delivery*: Software should be delivered to real (or as real as we can make them) customers is short (fixed) intervals.
 - **Becoming a dominate software engineering approach**
- Lean Software Engineering Methods:
 - Adapted from Lean manufacturing approaches (e.g. the Toyota Production System).
 - Focus on optimizing the value chain, small batch sizes, minimize cycle time, automate repetitive tasks, ...
 - Agile methods fall under Lean ...



Validation-Centric Approach (VCA): Common Lifecycle Model for CSE Software

Central elements of validation-centric approach (VCA) lifecycle model

- Develop the software by testing against real early-adopter customer applications
- Manually verify the behavior against applications or other test cases

Advantages of the VCA lifecycle model:

- Assuming customer validation of code is easy (i.e. linear or nonlinear algebraic equation solvers => compute the residual) ...
- Can be very fast to initially create new code
- Works for the customers code right away

Problems with the VCA lifecycle model:

- **Does not work well when validation is hard** (i.e. ODE/DAE solvers where no easy to compute global measure of error exists)
- **Re-validating against existing customer codes is expensive or is often lost** (i.e. the customer code becomes unavailable).
- **Difficult and expensive to refactor**: Re-running customer validation tests is too expensive or such tests are too fragile or inflexible (e.g. binary compatibility tests)

VCA lifecycle model often leads to expensive or unmaintainable codes.



*Overview of the
TriBITS Lifecycle Model*



Goals for the TriBITS Lifecycle Model

- ***Allow Exploratory Research to Remain Productive:*** Only minimal practices for basic research in early phases
- ***Enable Reproducible Research:*** Minimal software quality aspects needed for producing credible research, researches will produce better research that will stand a better chance of being published in quality journals that require reproducible research.
- ***Improve Overall Development Productivity:*** Focus on the right SE practices at the right times, and the right priorities for a given phase/maturity level, developers work more productively with acceptable overhead.
- ***Improve Production Software Quality:*** Focus on foundational issues first in early-phase development, higher-quality software will be produced as other elements of software quality are added.
- ***Better Communicate Maturity Levels with Customers:*** Clearly define maturity levels so customers and stakeholders will have the right expectations.



Defined: Self-Sustaining Software

- **Open-source:** The software has a sufficiently loose open-source license allowing the source code to be arbitrarily modified and used and reused in a variety of contexts (including unrestricted usage in commercial codes).
- **Core domain distillation document:** The software is accompanied with a short focused high-level document describing the purpose of the software and its core domain model.
- **Exceptionally well testing:** The current functionality of the software and its behavior is rigorously defined and protected with strong automated unit and verification tests.
- **Clean structure and code:** The internal code structure and interfaces are clean and consistent.
- **Minimal controlled internal and external dependencies:** The software has well structured internal dependencies and minimal external upstream software dependencies and those dependencies are carefully managed.
- **Properties apply recursively to upstream software:** All of the dependent external upstream software are also themselves self-sustaining software.
- **All properties are preserved under maintenance:** All maintenance of the software preserves all of these properties of self-sustaining software (by applying Agile/Emergent Design and Continuous Refactoring and other good Lean/Agile software development practices).



TriBITS Lifecycle Maturity Levels

0: Exploratory (EP) Code

1: Research Stable (RS) Code

2: Production Growth (PG) Code

3: Production Maintenance (PM) Code

-1: Unspecified Maturity (UM) Code



0: Exploratory (EP) Code

- Primary purpose is to explore alternative approaches and prototypes, not to create software.
- Generally not developed in a Lean/Agile consistent way.
- Does not provide sufficient unit (or otherwise) testing to demonstrate correctness.
- Often has a messy design and code base.
- Should not have customers, not even “friendly” customers.
- No one should use such code for anything important (not even for research results, but in the current CSE environment the publication of results using such software would likely still be allowed).
- Generally should not go out in open releases (but could go out in releases and is allowed by this lifecycle model).
- ***Does not provide a direct foundation for creating production-quality code and should be put to the side or thrown away when starting product development.***



1: Research Stable (RS) Code

- Developed from the very beginning in a Lean/Agile consistent manner.
- **Strong unit and verification tests (i.e. proof of correctness) are written as the code/algorithms are being developed (near 100% line coverage).**
- Has a very clean design and code base maintained through Agile practices of emergent design and constant refactoring.
- Generally does not have higher-quality documentation, user input checking and feedback, space/time performance, portability, or acceptance testing.
- Would tend to provide for some regulated backward compatibility but might not.
- Is appropriate to be used only by “expert” users.
- Is appropriate to be used only in “friendly” customer codes.
- Generally should not go out in open releases (but could go out in releases and is allowed by this lifecycle model).
- Provides a strong foundation for creating production-quality software and should be the first phase for software that will likely become a product.
- Supports reproducible research.



2: Production Growth (PG) Code

- Includes all the good qualities of Research Stable code.
- Provides increasingly improved checking of user input errors and better error reporting.
- Has increasingly better formal documentation (Doxygen, technical reports, etc.) as well as better examples and tutorial materials.
- Maintains clean structure through constant refactoring of the code and user interfaces to make more consistent and easier to maintain.
- Maintains increasingly better regulated backward compatibility with fewer incompatible changes with new releases.
- Has increasingly better portability and space/time performance characteristics.
- Has expanding usage in more customer codes.



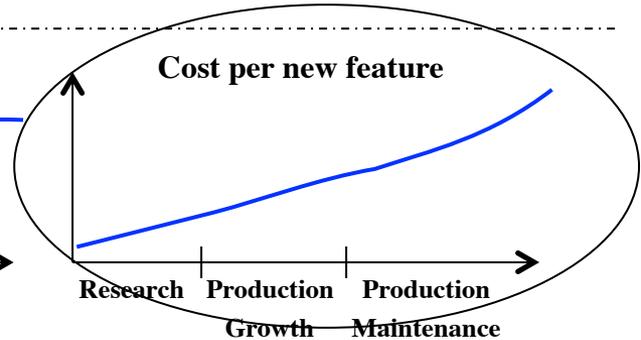
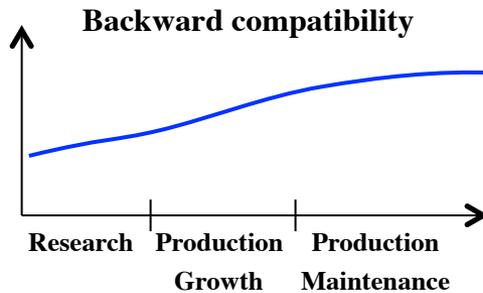
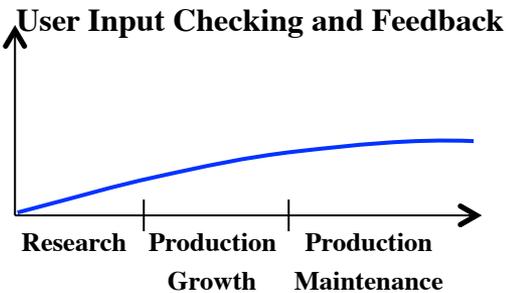
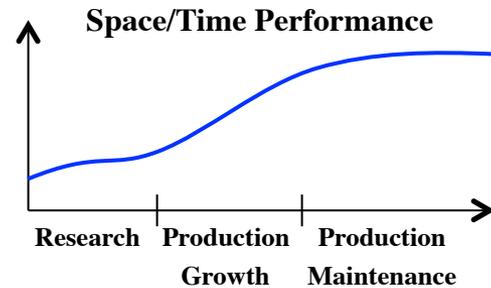
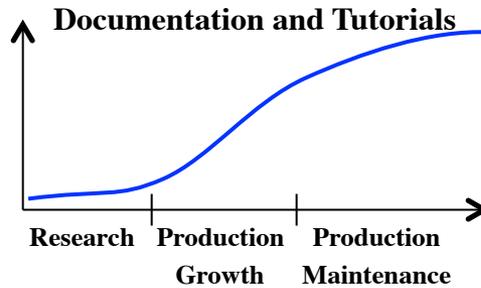
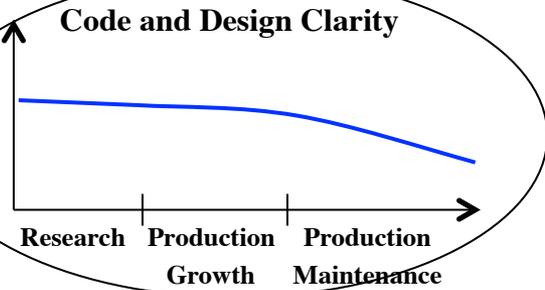
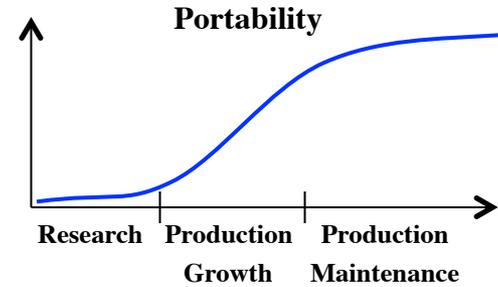
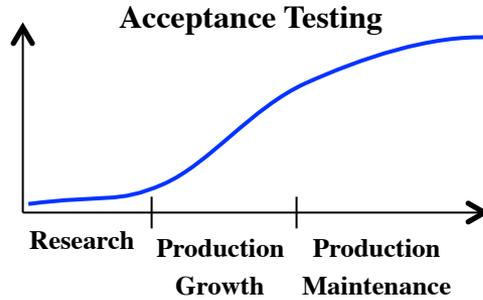
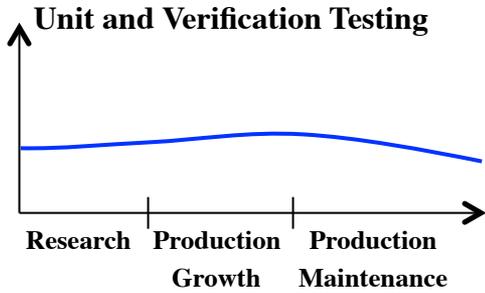
3: Production Maintenance (PM) Code

- Includes all the good qualities of Production Growth code.
- Primary development includes mostly just bug fixes and performance tweaks.
- Maintains rigorous backward compatibility with typically no deprecated features or any breaks in backward compatibility.
- Could be maintained by parts of the user community if necessary (i.e. as “self-sustaining software”).

-1: Unspecified Maturity (UM) Code

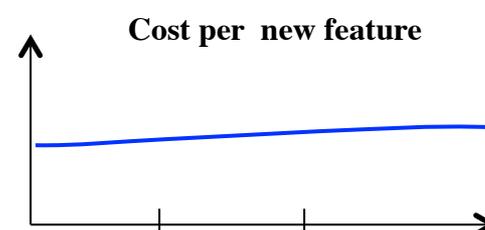
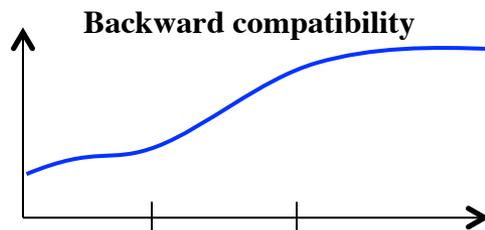
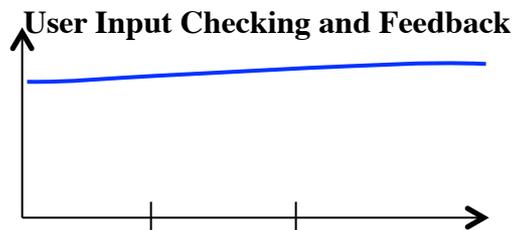
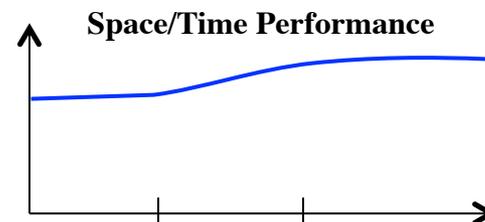
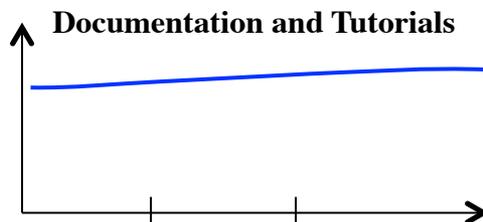
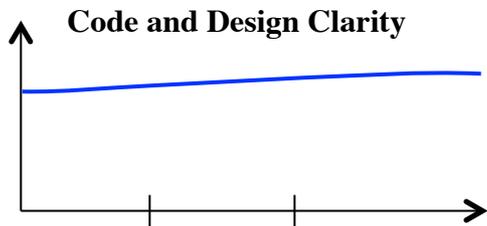
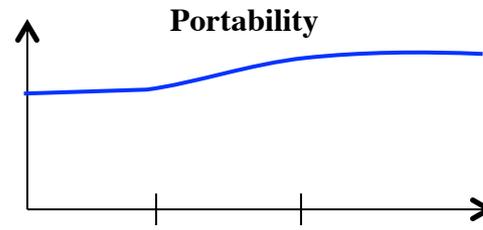
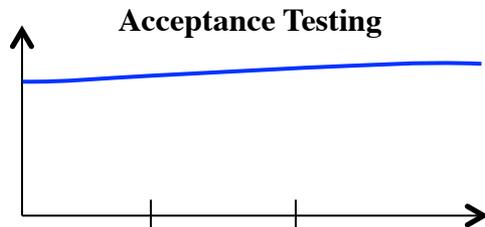
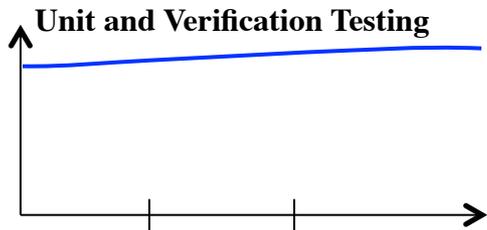
- Provides no official indication of maturity or quality
- i.e. “Opt Out” of the TriBITS Lifecycle Model

Typical non-Agile (i.e. VCA) CSE Lifecycle



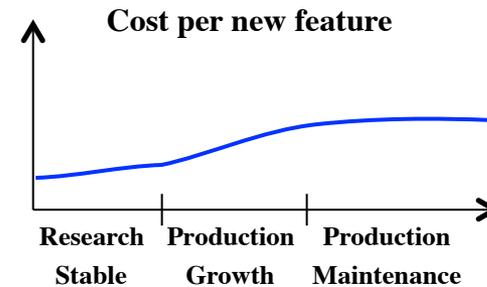
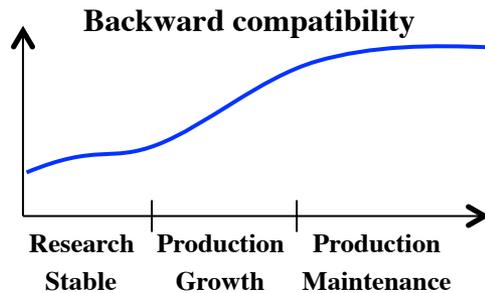
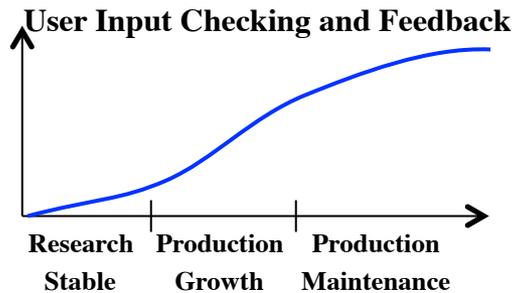
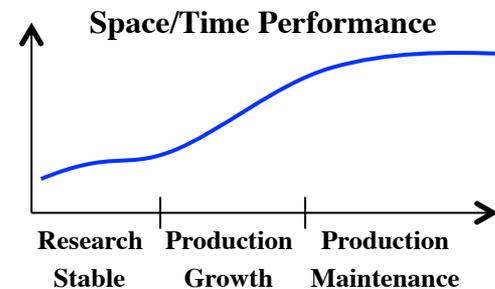
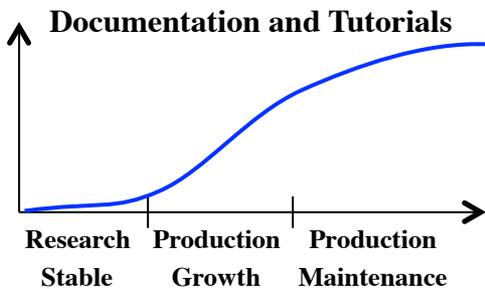
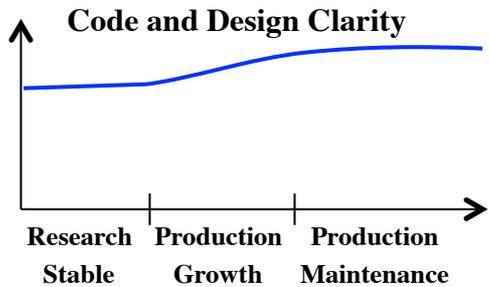
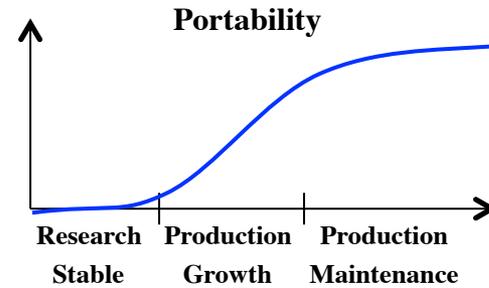
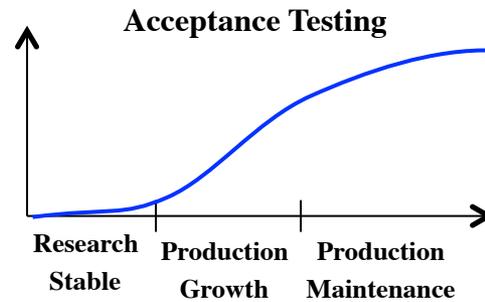
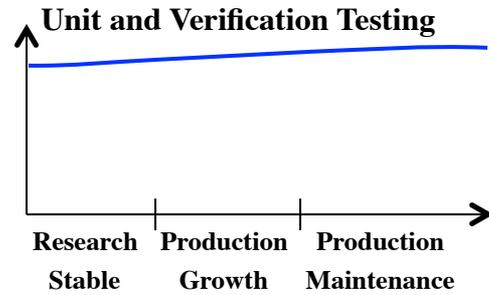
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Pure Lean/Agile Lifecycle: "Done Done"



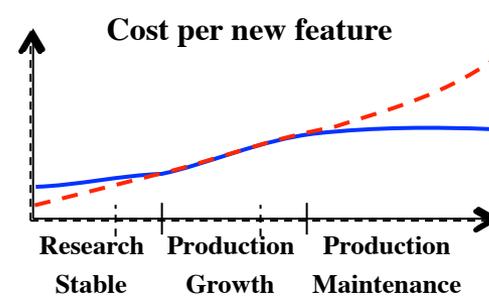
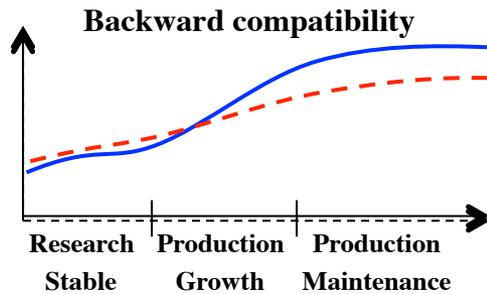
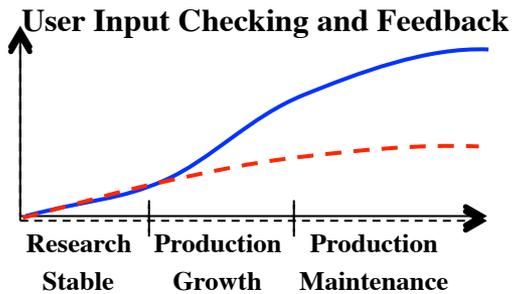
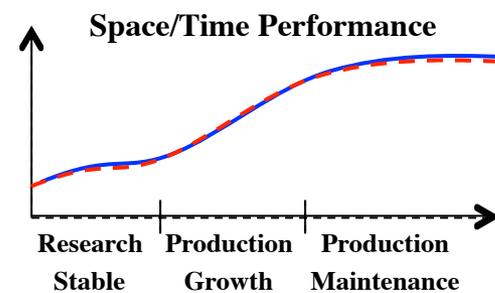
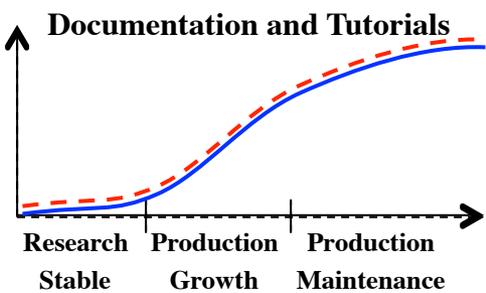
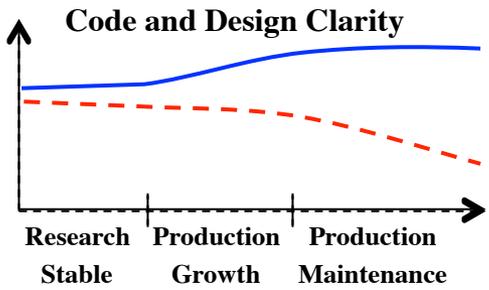
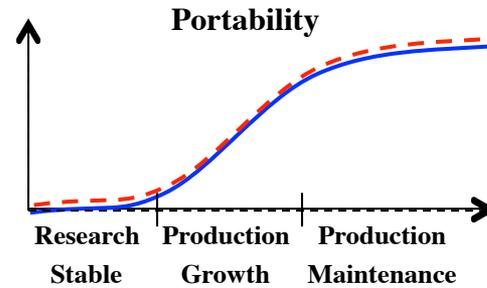
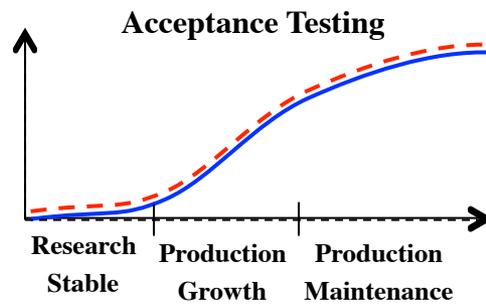
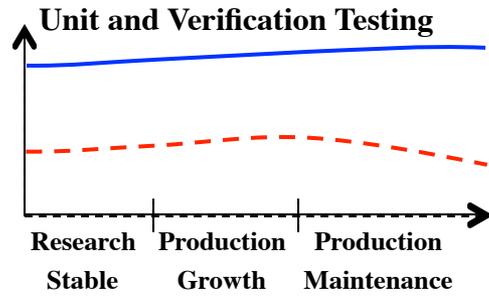
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Proposed TriBITS Lean/Agile Lifecycle



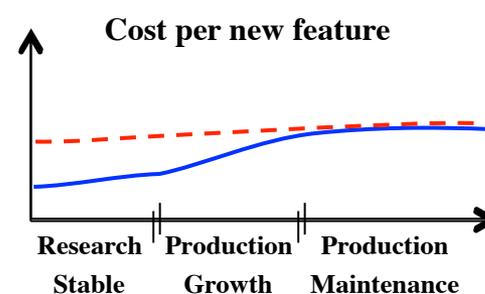
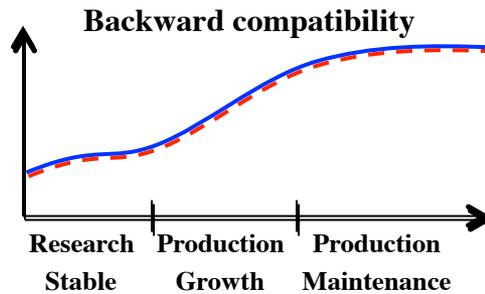
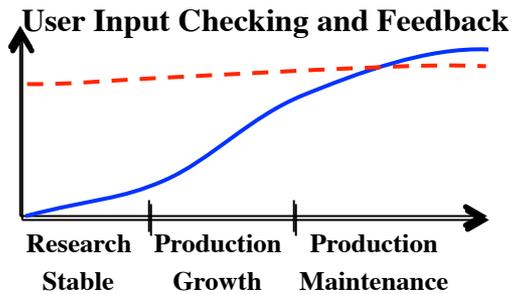
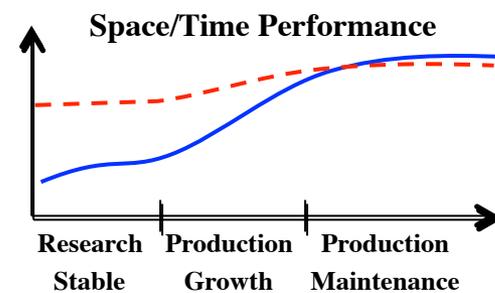
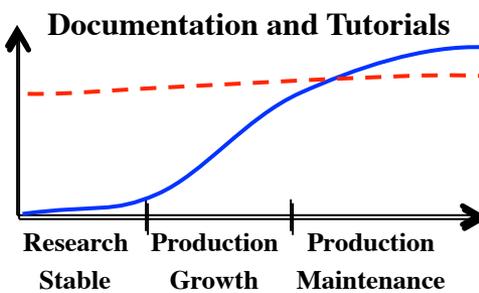
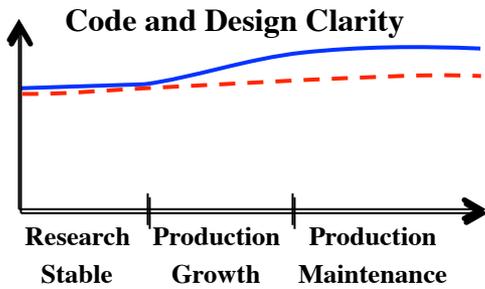
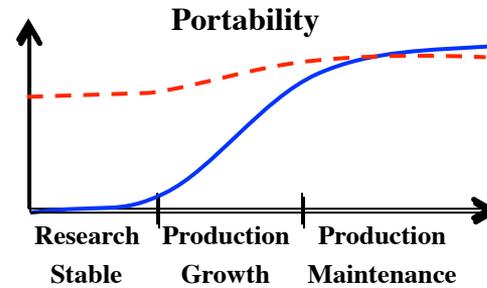
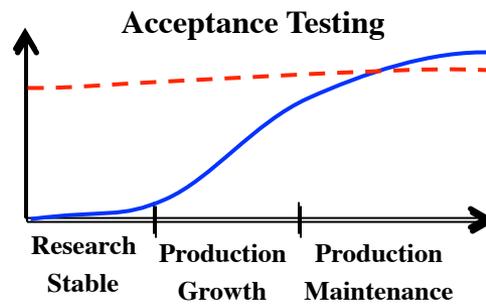
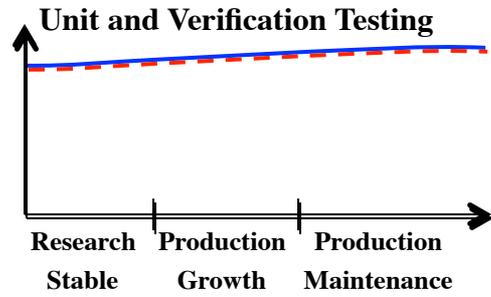
Time 

TriBITS (-) vs. VCA (--)



Time 

TriBITS(-) vs. Pure Lean/Agile (--)



Time 



End of Life?

Long-term maintenance and end of life issues for Self-Sustaining Software:

- User community can help to maintain it
- If the original development team is disbanded, users can take parts they are using and maintain it long term
- Can stop being built and tested if not being currently used
- However, if needed again, software can be resurrected, and continue to be maintained

NOTE: Distributed version control using tools like Git and Mercurial greatly help in reducing risk and sustaining long lifetime.



Usefulness Maturity and Lifecycle Phases

- NOTE: For research-driven software achieving “Done Done” for unproven algorithms and method is not reasonable!
- CSE Software should only be pushed to higher maturity levels if the software, methods, etc. have proven to be “Useful”.

Definition of “Usefulness”:

- The algorithms and methods implemented in the software have been shown to effectively address a given class of problems, and/or
- A given piece of software or approach makes a customer produce higher quality results, and/or
- Provides some other measure of value



Addressing existing Legacy Software?

- Our definition of “Legacy Software”: Software that is too far from away from being Self-Sustaining Software, i.e:
 - Open-source
 - Core domain distillation document
 - Exceptionally well testing
 - Clean structure and code
 - Minimal controlled internal and external dependencies
 - Properties apply recursively to upstream software
- **Question:** What about all the existing “Legacy” Software that we have to continue to develop and maintain? How does this lifecycle model apply to such software?
- **Answer:** Grandfather them into the TriBITS Lifecycle Model by applying the Legacy Software Change Algorithm.

Grandfathering of Existing Packages

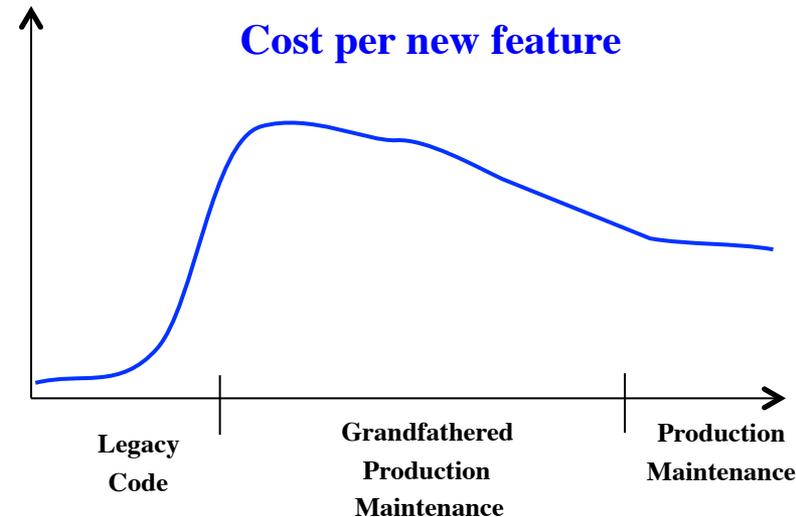
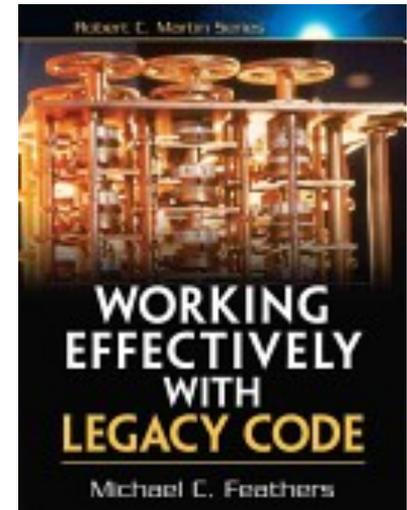
Agile Legacy Software Change Algorithm:

1. Identify Change Points
2. Break Dependencies
3. Cover with Unit Tests
4. Add New Functionality with Test Driven Development (TDD)
5. Refactor to removed duplication, clean up, etc.

Grandfathered Lifecycle Phases:

1. Grandfathered Research Stable (GRS) Code
2. Grandfathered Production Growth (GPG) Code
3. Grandfathered Production Maintenance (GPM) Code

NOTE: After enough iterations of the Legacy Software Change Algorithm the software may approach Self-Sustaining software and be able to remove the “Grandfathered” prefix.



Software Engineering and HPC

Efficiency vs. Other Quality Metrics

| How focusing on the factor below affects the factor to the right | Correctness | Usability | Efficiency | Reliability | Integrity | Adaptability | Accuracy | Robustness |
|--|-------------|-----------|------------|-------------|-----------|--------------|----------|------------|
| Correctness | ↑ | | ↑ | ↑ | | | ↑ | ↓ |
| Usability | | ↑ | | | | ↑ | ↑ | |
| Efficiency | ↓ | | ↑ | ↓ | ↓ | ↓ | ↓ | |
| Reliability | ↑ | | | ↑ | ↑ | | ↑ | ↓ |
| Integrity | | | ↓ | ↑ | ↑ | | | |
| Adaptability | | | | | ↓ | ↑ | | ↑ |
| Accuracy | ↑ | | ↓ | ↑ | | ↓ | ↑ | ↓ |
| Robustness | ↓ | ↑ | ↓ | ↓ | ↓ | ↑ | ↓ | ↑ |

Source:
Code Complete
Steve McConnell

Helps it ↑
Hurts it ↓



Summary of TriBITS Lifecycle Model

- **Motivation:**
 - Allow Exploratory Research to Remain Productive
 - Enable Reproducible Research
 - Improve Overall Development Productivity
 - Improve Production Software Quality
 - Better Communicate Maturity Levels with Customers
- **Self Sustaining Software => The Goal of the TriBITS Lifecycle Model**
 - Open-source
 - Core domain distillation document
 - Exceptionally well testing
 - Clean structure and code
 - Minimal controlled internal and external dependencies
 - Properties apply recursively to upstream software
 - All properties are preserved under maintenance
- **Lifecycle Phases:**
 - 0: Exploratory (EP) Code
 - 1: Research Stable (RS) Code
 - 2: Production Growth (PG) Code
 - 3: Production Maintenance (PM) Code
- **Grandfathering existing Legacy packages into the lifecycle model:**
 - Apply Legacy Software Change Algorithm => Slowly becomes Self-Sustaining Software over time.
 - Add “Grandfathered” prefix to RS, PG, and PM phases.