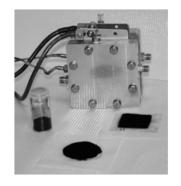


Low Cost Catalysts







Tom Stephenson (CEO & Chairman)
Dr. Barr Halevi (CTO & President)
Webb Johnson (Director of Bus. Dev.)

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Company Overview

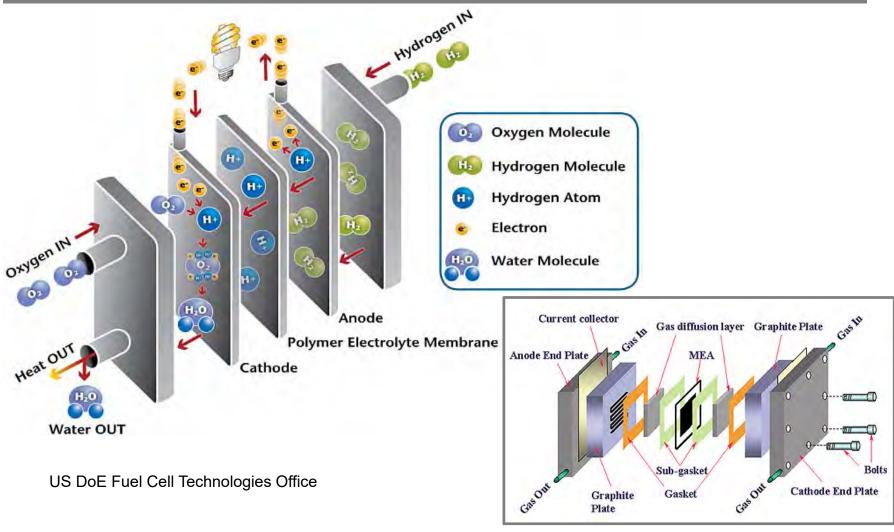


- Founded January 2012 in Albuquerque, NM
- Producer of PGM-Free catalysts and <u>Engineered</u>
 <u>Carbon Supports</u> for Fuel Cells
 - Two Primary products available now: NPC-2000 & PHC-3000
- Right-sized Production Plant
- Strong Team
 - Dr. Barr Halevi, CTO & President
 - Tom Stephenson, CEO & Chairman
 - World-Class Technical Advisory Board
- IP Licensed from multiple sources
 - University of New Mexico
 - Los Alamos National Laboratory

Mission:
Fundamentally Change
the Economics of Fuel
Cell Catalysts

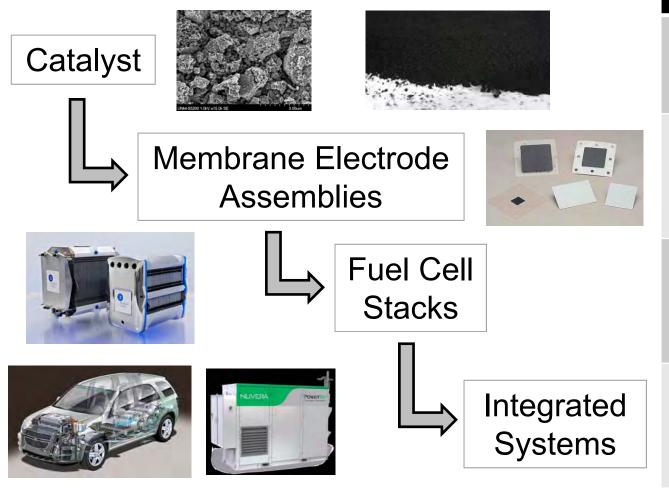
What Is a Fuel Cell?





Fuel Cell Component Chain





Companies

Johnson-Matthey TKK Umicore

3M Greenerity IRD Johnson-Matthey

Ballard Elcore Intelligent Energy Nuvera

AFCC/Daimler Elcomax GM/Honda Nissan, Toyota

End of Internal Combustion?



Toyota Motor Company: *No New Internal Combustion Engines by 2050*







2015 Mirai	Model	2015 Camry
115 KW	Engine Size	115 KW
109.4"	Wheelbase	109.3"
\$58,325	U.S. MSRP	~\$35,000 (*)

(*) Fully Loaded

Other Fuel Cell Vehicles



2015 Tucson CUV



2016 Honda Clarity FCV



2018 Mercedes GLC SUV Hydrogen



What is the Problem?

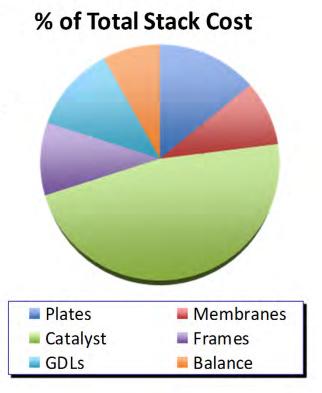


Catalyst is 30-50% of today's Fuel Cell Cost

Platinum, at \$40-60/g, drives Catalyst cost

High-volume economies of scale do not help to reduce *Platinum* cost

Platinum Catalyst costs will go up as a percentage of total Fuel Cell cost



Pt Catalyst Cost is Preventing Market from Achieving Full Potential

Applications and Markets



Fuel Cell Vehicles

— Today: Forklifts, Buses

– Future: Cars

Industrial & Household

– Today: Cell Towers

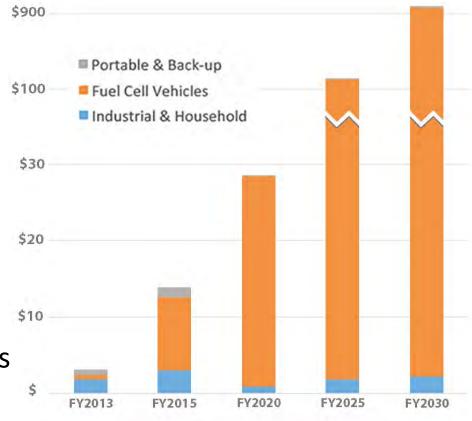
- Future: Residential

Portable & Back-up

Today: Camping, Toys

Future: Aux. Power Units

Total Available Market: Fuel Cell Catalyst



Source: Fuji Keizai 2015; Market numbers in Millions of US Dollars

Fuel Cell Catalyst Needs



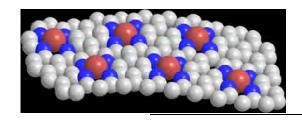
New Materials

- Reduce platinum loadings for catalysts
- Harden catalyst layers against corrosion

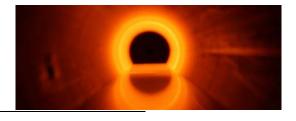


Multiple Formulations Made

- Tunable to specific customer needs
- Emphasis on scalability







New Manufacturing

- Build inexpensive processes
- Design scalable processes



Economic Production of Many Supports/Catalysts

 Scaled for today, designed for tomorrow

Pajarito Product Offerings



NPC-2000

- PGM-free cathode catalyst
- Customizable formulations
- Manufactured today in ~0.2Kg batches → Path to 0.5Kg+
- Cost-effective solution for lower power density applications

PHC-3000

- Engineered Carbon Support for low-loaded Pt catalysts
- High corrosion resistance (durability) & dispersion of Pt
- Near-term solution for improved End of Life performance

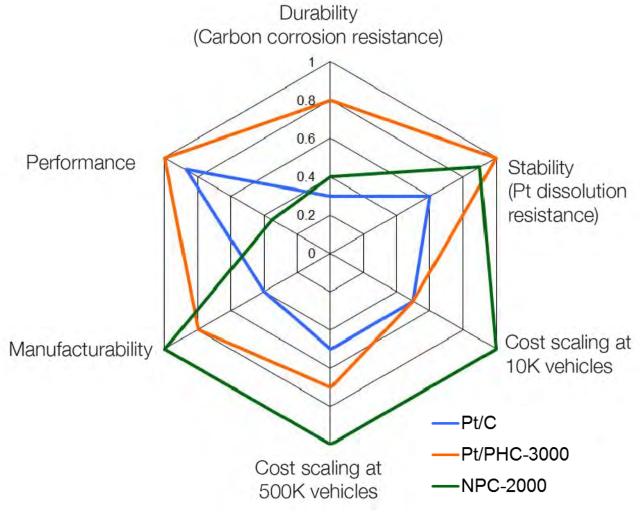
Engineered Carbon Supports



- Optimized for corrosion resistance (durability) and dispersion of Pt
 - Higher graphitization
 - Targeted morphology
 - Support particle size and pore size distribution
 - Surface area
 - Surface functionalization
- Pt deposition done in house and by partners
 - Pt particle size control achieved
 - Long-term goal to use partners for Pt deposition

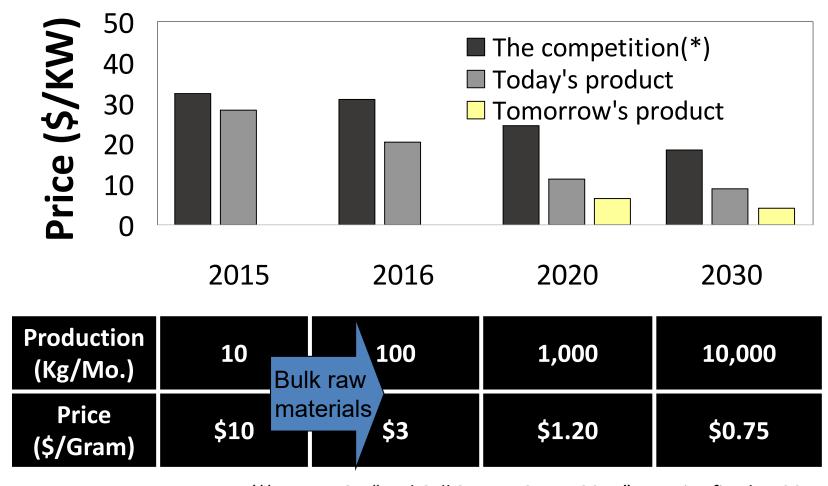
Promising Solutions





High Benefit/Price at Scale





(*) From DOE "Fuel Cell System Cost – 2015"; Pt price fixed at 2015 levels

Strong and Growing IP



- Multiple Intellectual Property Sources
 - Los Alamos National Laboratory
 - University of New Mexico
 - INRS
 - Northeastern University
 - "Native" intellectual property
- Partners on U.S. Government Grants
 - U.S. DOE ARPA-E Grant (prime)
 - U.S. DOE "Incubator" grants (sub-awardee)
 - SBIR grant (sub-awardee)
 - U.S. DOE Small Business Voucher pilot